The Johns Hopkins Health System

Serving the Community

An Overview of Community Benefits in Fiscal Year 2015
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On the cover:
PICK YOUR POISON! On race
day for the Girls on the Run
Montgomery County 5K, young
runners test their safety knowledge
of commonly mistaken items found
in the medicine cabinet by guessing
the correct “poison.”
The mission of Johns Hopkins Medicine reflects our passion for patient care, discovery and the training of future health professionals. In each of these areas, our mission extends beyond our buildings and direct services to encompass the well-being of the communities we serve.

Our hospitals—The Johns Hopkins Hospital, Johns Hopkins Bayview Medical Center, Howard County General Hospital, Suburban Hospital, Sibley Memorial Hospital and All Children’s Hospital—have formed valuable partnerships to fulfill this outreach mission and they continue to seek innovative strategies to improve the quality of life for our neighbors.

Our students, faculty and staff volunteer in programs in clinics, schools, jails and neighborhood centers to meet a broad array of challenges. We are involved in revitalization programs and community development initiatives, and we support local organizations’ efforts to lower crime, improve health and educational opportunities, and construct new businesses and homes. Finally, we provide critical, but less apparent assistance through research and innovations in patient care and training.

This report highlights some of the many ways that we are working to help those living near our East Baltimore, Bayview, Howard County, Montgomery County, District of Columbia and St. Petersburg, Florida campuses. We are proud of our record and look forward to building on it in the years to come.
Overview of the Johns Hopkins Health System

The hospitals in the Johns Hopkins Health System are regionally and nationally recognized for excellence in medical care. As the health care footprint of Johns Hopkins has grown, so too has the reach of the Health System’s commitment to community. This report provides an overview of those activities during fiscal year 2015 and highlights several programs from each hospital.

**The Johns Hopkins Hospital**

1800 Orleans Street  
Baltimore, Maryland 21287  
From the moment it opened in 1889, The Johns Hopkins Hospital has been recognized as a leader in world medicine and was consecutively ranked number one in the nation by *U.S. News & World Report* for 21 years. Johns Hopkins Hospital serves as the principal teaching hospital for the Johns Hopkins University School of Medicine and as a major center for medical research. The hospital also operates outpatient health care and surgical centers at several suburban locations. In April 2012, the hospital opened its state-of-the-art addition—the Sheikh Zayed Adult Tower and Charlotte R. Bloomberg Children’s Center, which houses Maryland’s only pediatric trauma center.

**Johns Hopkins Bayview Medical Center**

4940 Eastern Avenue  
Baltimore, Maryland 21224  
Johns Hopkins Bayview Medical Center has transformed over the last quarter century from Baltimore City Hospitals, into what is today a vibrant academic medical center providing clinical care to the citizens of Baltimore and beyond. The Johns Hopkins Bayview campus serves as a major teaching, clinical and research facility. Among the wide range of services offered are an area-wide trauma center and the state’s only regional adult burn center. The medical center has 426 licensed beds, plus 45 neonatal beds. It is home to several centers of excellence including stroke, memory and Alzheimer’s, geriatrics, joint replacement, thoracic oncology and bariatrics, to name a few. As part of the Johns Hopkins Health System, our physicians hold full-time faculty positions at The Johns Hopkins University School of Medicine. For more information, visit hopkinsmedicine.org/jhbmc.

**Howard County General Hospital**

5755 Cedar Lane  
Columbia, Maryland 21044  
Strategically located between Baltimore and Washington, D.C., Howard County General Hospital is a 266-bed, comprehensive, acute-care medical center that has been providing service to Howard County residents since 1973. As the only hospital in the county, HCGH provides a full range of services and specialty care, such as obstetrics, orthopedics, general surgery and outpatient rehabilitation. HCGH is a primary stroke center and an emergency cardiac intervention center.

**Suburban Hospital**

8600 Old Georgetown Road  
Bethesda, Maryland 20814  
Suburban Hospital has served Montgomery County and the surrounding area since 1943. In addition to being a level II trauma center, Suburban has distinguished programs in stroke, cardiac care, orthopedics, neurosciences and oncology. Suburban also provides services including the NIH Suburban MRI Center, adolescent/adult addiction treatment, and prevention and health and wellness programs.

**Sibley Memorial Hospital**

5235 Loughboro Road, N.W.  
Washington, D.C. 20016  
Sibley Memorial Hospital, in Northwest Washington, D.C., has a distinguished history of serving the community since its founding in 1890. The 328-bed community hospital offers medical, surgical, intensive care, obstetric, oncology, orthopedic, behavioral health and skilled nursing rehabilitation services and a 24-hour emergency department. Sibley’s campus is also home to Grand Oaks, an assisted living residence.

**All Children’s Hospital**

501 6th Ave South  
St. Petersburg, Florida 33701  
All Children’s Hospital is the most advanced children’s hospital on Florida’s west coast and a *U.S. News & World Report* Best Children’s Hospital. As a 259-bed teaching hospital, All Children’s provides compassionate and comprehensive care while training the next generation of pediatric experts and leading innovative research to cure and prevent childhood diseases. A network of outpatient centers throughout west central Florida and All Children’s Specialty Physicians at regional affiliate hospitals provide care closer to home.
The Access Partnership
The Access Partnership (TAP) of Johns Hopkins Medicine is a mission-driven charity program designed to improve access to effective, compassionate, evidence-based primary and specialty care for uninsured and underinsured patients residing in the community surrounding The Johns Hopkins Hospital (JHH) and Johns Hopkins Bayview Medical Center (JHBMC). From its inception in May 2009 through March 2015, the TAP program has provided medical services to 4,270 patients residing in eligible ZIP codes in Baltimore City and Baltimore County. In addition, the TAP program has processed more than 10,000 specialty referrals across five Johns Hopkins clinical locations. Through TAP, a majority of patients reported improved access to needed health care and satisfaction with health care received through the program.

Summer Jobs Program
Since 1994, Johns Hopkins has partnered with Baltimore City in an effort to provide young people of Baltimore City with productive summer work. As summer interns, city youth engage in meaningful work to assist their development as productive citizens in the community. The program promotes exposure to careers and workplace culture, while providing an educational experience that promotes mentoring and fosters personal responsibility. Due to increased Johns Hopkins support and departmental interest, the number of students in the program has increased steadily over the years, from 25 interns in 1994 to 300 interns in 2015 of which 150 were at The Johns Hopkins Hospital.

Bond-to-Bond Mentorship Program
Building Our Neighbors Dreams Beyond Our Neighbors’ Doors (Bond-to-Bond) is a career development and youth mentorship program designed to provide mentor support to students attending high schools in the Hopkins community. The program exposes students to a variety of careers in healthcare via internships throughout The Johns Hopkins Hospital. Not only does the program give high school students experience in a professional healthcare setting, it allows them to earn the volunteer hours required for high school graduation. Participating schools include: Dunbar High School, The Institute of Notre Dame (IND), Academy for College and Career Exploration (ACCE), the REACH! Partnership School and Cristo Rey.

Adopt-a-Class/Career Day Program
The mission of the Adopt-A-Class/Career Day Program is to introduce fourth graders at local elementary schools to hospital careers and to expand their knowledge of career choices in general. In 2015 Johns Hopkins volunteers from multiple departments worked with fourth grade students at three East Baltimore schools, Tench Tilghman, City Springs, and Inner Harbor East Academy.

Health Promotion: Day at Northeast Market
Johns Hopkins Hospital partners with the Department of Environmental Health Services Community outreach coordinators to support the “Day at the Market,” program at the Northeast Market located near the East Baltimore campus. This program provides walk-up information on many health issues including nutrition, cancer, heart disease, asthma and diabetes. “The Day at the Market” also provides blood pressure screening and other services to help people prevent and manage chronic illness.
Southeast Emergency Needs Network (SEENN)
The emergency food pantry provides non-perishable food to patients and members of the community in need. The food pantry opened its doors in 1983 as a way for Johns Hopkins Bayview Medical Center to reach patients beyond just their medical care. Patients can access the food pantry by obtaining a referral from a medical center social worker. Additionally, non-patient community members may be referred by human service agencies. One referral entitles patients to an individual or family-sized bag of food that provides three full meals for three days. Clients may access this service twice within a twelve month period. The bags are regularly evaluated by a nutritionist to ensure that meals are healthy and well-balanced. SEENN relies on donations from medical center employees, area businesses, churches and community associations. A food drive each December brings in the majority of donations for the year and the food closet feeds an average of 825 people annually.

Food Re-education for Elementary School Health (FRESH)
FRESH offers elementary school students a nutrition and exercise education program aimed at encouraging heart healthy behaviors to help reduce future heart disease. Lessons introduce children to subjects such as the heart, MyPlate, healthy snacks, exercise, healthy weight guidelines, meal planning, diabetes and reading food labels. Pre- and post-assessments are also performed. FRESH is offered throughout the school year to 3rd and 4th grade classes in southeast Baltimore City, Baltimore County and parochial schools.

Kiwanis Burn Prevention Education
As the home of the Johns Hopkins Burn Center for adults, prevention is a critical priority. The Kiwanis Burn Prevention Education Program provides age-appropriate school-based lessons about burn prevention. The Kiwanis Club of East Baltimore funds a retired professional firefighter who visits an average of 30-40 schools per school year. Additionally, a staff member works with many other youth groups to provide burn prevention education throughout the state. The program maintains an active partnership with the judicial system to work with juvenile fire setters to help educate and deter future burn injuries.

Safe Babies
The Safe Babies program offers burn prevention and general education materials to new mothers who deliver at Johns Hopkins Bayview. Safe Baby kits include a smoke detector, bath thermometer, spill-proof mug, food temperature spoons, wall safety plug covers and a variety of safety literature. Approximately 1,200 kits are distributed each year.

Healthy Community Partnership
The Healthy Community Partnership is an innovative program designed to enhance community health. The program grew out of relationships that were established with a number of area religious congregations. Embracing the principles of dialogue, mutual education and respect, these partnerships support initiatives that improve access to medical care, offer educational programs on health topics that impact the community, equip individuals and groups with resources and tools they need to become stronger advocates for good health and medical care; and address health care disparities. The recently launched Called to CARE program, funded in part by the Weinberg Foundation, prepares and supports individuals caring for loved ones with health-related needs or limitations. Caregivers are assisted with education and services through partnerships with community organizations and agencies.
Putting Population Health into Action

HCGH, in a collaborative effort with the Howard County Health Department, completed the first year of a Community Care Team (CCT) pilot program that has been shown to reduce the number of preventable hospitalizations by patients with multiple chronic health conditions, saving patients from staying in the hospital and potentially saving hundreds of thousands of dollars each year in health care costs. The CCT, managed by Healthy Howard, Inc., connects patients in various units at HCGH with a nurse and community health worker who help find needed resources for patients to manage their illnesses and prevent further hospitalizations.

Providing Access to Care

As a result of recommendations made by a Behavioral Health Task Force established in 2014 to study and address resources and access to mental health care, HCGH, in collaboration with the Howard County Government and the Horizon Foundation, is conducting a pilot program to establish psychiatric urgent care services with Way Station, a local psychiatric services group. This program has helped to connect approximately 100 people with appointments who may not have gotten them otherwise. To assist new first-time parents meeting the challenge of having a new baby, the hospital, along with Family and Children’s Services of Central Maryland, has a new parenting program, Healthy Families Howard County. As part of the Healthy Families America initiative, the free, national program connects parents with community resources, offers support, shares information on parenting skills, infant and child development, nutrition, health care and provides in-home visitation.

Serving a diverse community is important to the hospital as our foreign-born population continues to grow. The hospital employs a full-time Spanish interpreter and has translated many publications into Spanish. HCGH partners with other non-profits to host an annual Latino Health Fair each spring to make access to many health resources easier.

Addressing Health Needs of an Aging Community

The local senior population has seen the largest growth in Howard County over the past years. The AgeWell Senior Exercise program, in partnership with the Office of Aging, offers low-cost, regular exercise at four senior centers.

Ongoing blood pressure monitoring and BMI screenings are also provided at three senior centers.

Targeting Obesity by Encouraging Healthy Weight

The hospital’s Well & Wise Blog, in partnership with the Howard County Library, had nearly 35,000 total visits and featured health news, with a particular focus on healthy weight, diet and exercise. Our Wellness Center offered health seminars attended by hundreds of residents, including the TEENS Program (Together, Exercise, Energize, Nutrition, Support) an interactive learning program about the benefits of proper nutrition and the positive aspects of being physically active (classes are held after school twice per year).

HCGH partnered with The Mall in Columbia to create a play space offering families activity during mall visits. Designed with input from specialists in children’s physical development, it also teaches healthy behaviors.

A representative of Howard County Citizen Services assists a Latino Health Fair participant. The annual event partners with 40 local vendors and serves over 300 participants.
Suburban Hospital in the Community

At Suburban Hospital, the commitment to care for our community is deeply rooted in our workforce. Pediatrician, Dr. Leila Hall is one example of that commitment. From sharing safety and first-aid tips with local scout troops to answering parents’ questions at the annual YMCA Healthy Kids event, safety is her number-one priority. She also contributes to the hospital’s partnership with Girls on the Run Montgomery County by providing monthly health strategies on their website and participates in educational forums hosted by the Hospital. Hundreds of Suburban medical providers and staff work to improve the health and well-being of our residents. Whether it’s treating patients at the MobileMed/NIH Heart Clinic, screening individuals for skin cancer or educating residents with diabetes, keeping people healthy and safe is important to providing high-quality, compassionate care to those who need it the most.

Camaraderie that Cures
Since 2007, Suburban Hospital has partnered with Mobile Medical Care, Inc. and the National Heart, Lung and Blood Institute, to expand access to specialty care by providing free cardiovascular diagnostic, interventional, lab and inpatient services with the establishment of a cardiac clinic. Volunteer cardiologists, cardiothoracic surgeons, nurses, echo techs and other staff provide uninsured patients with expert cardiac specialty care at the MobileMed/NIH Heart Center at Suburban Hospital for little-to-no fee.

To date, the Heart Clinic has cared for over 3,700 patients. In FY15, 502 patients visited the clinic. Among them, 21% were diagnosed with hypertension, 9% with chest pain, and 8% with coronary atherosclerosis.

The continuum of care for patients’ post-heart surgery is equally important. "Providing cardiac rehab for patients is an ideal component of strengthening patients’ health outcomes” stated exercise physiologist Jeanmarie Gallagher, who manages Cardiac Rehabilitation. Hospital staff raised over $4,000 to support free cardiac rehabilitation services to high-risk patients.

Running Off Obesity
After school for ten weeks, 3rd through 8th grade girls participate in Girls on the Run (GOTR), a transformational physical activity-based youth program designed to promote healthy habits and an active lifestyle. Learning life skills through dynamic, interactive lessons and running games, the program culminates with the girls being physically and emotionally prepared to complete a celebratory 5k running event.

Suburban Hospital has supported a health partnership with GOTR of Montgomery County since 2012. In FY15 Suburban provided 185 new pairs of running shoes and healthy snacks for girls at Title I Montgomery County Public Schools and offered CPR and First Aid training to GOTR coaches with over $7,800 of financial support. Hospital employees volunteer their time at the biannual GOTR 5K runs, providing blood pressure screenings and a Pick your Poison education component to over 10,000 girls and their parents.

Unlocking Peer Pressure
Now, more than ever, youth have to deal with peer pressure. While there isn’t just one reason for why a teen would try alcohol and other drugs; several factors can exert significant influence. Suburban Hospital has made it a priority to look for unique approaches to reach our youth. Beth Kane-Davidson from Suburban Hospital’s Addiction Treatment Center travels to local high schools and offers advice to teens and parents on the dangers of substance abuse while creating a forum for open dialogue. Stressing the significance of good communication, she notes the importance of staying involved in their teen’s world by knowing their friends and their friends’ parents. She emphasizes to parents how easily accessible is it for kids to get drugs, including prescription drugs. In FY 15, Kane-Davidson and her staff spoke with more than 250 teens and their parents at alcohol awareness programs throughout Montgomery County.

Dr. Leila Hall, pediatrician at Suburban, helps a local boy scout troop earn their safety badge by reviewing the first-aid basics.
Senior Health is a Priority for Sibley Hospital
The Sibley Senior Association, an organization for persons age 50 years or over, proudly celebrated its 25th anniversary in October 2012. The Association provides informational resources, support groups, exercise programs and lectures, as well as opportunities for social engagement and intellectual stimulation. Some of the programs include a current events discussion group, driver safety course and a robust grief support organization for widowed persons. Sibley partners with AARP on the AARP Driver Safety Program, which is the nation’s first and largest refresher course for drivers age 50 and older. It has helped millions of drivers remain safe on today’s roads.

Making Life Better for People with Early Dementia
Sibley Memorial Hospital founded and launched Club Memory, which is a stigma-free, supportive social group for persons with mild cognitive impairment and early stage dementia (including Alzheimer’s, FTD, and Parkinson’s) and their care partners, families and friends. Club Memory meets several times a month and provides social support and interaction, friendship, scheduled outings, and access to health resources for participants. One of the founding principles is to build community by providing an environment where group members can have what some of the group’s members describe as a “safe place.” Another principle is that of self-determination, which allows persons with memory issues to choose the activities they wish to join. The program reduces isolation, increases a sense of well-being and helps members develop a network of new relationships with others who are going through a similar experience. One member diagnosed with Alzheimer’s said, “Keep doing what you are doing; don’t change anything. We need this.”

In January 2016, in a unique collaboration with the District of Columbia Office on Aging as part of the Alzheimer’s Disease Initiative, the launch of Club Memory was completed, now serving every ward in the District of Columbia.

Knowledge is Power Lecture Series
“This was wonderful, very informative,” commented an attendee at the breast seminar. “This was so good,” said another at the lung event. Sibley hosted free community seminars on breast, ovarian and lung health. Physicians spoke on the latest advances, diagnosis, treatments, surgical options and prevention of each disease. There were at least three specialized physicians at each program speaking on various topics. In a Q & A session afterward, attendees could anonymously submit their questions to the panel.

Widowed Persons Outreach—Helping and Healing
Sibley has sponsored and supported Widowed Persons Outreach (WPO) since 1992. The group has been providing grief support, education and socialization to people in the community who are newly widowed. Widowed Persons Outreach now has 33 volunteers—men and women who have been widowed themselves—who have taken the program’s volunteer training and are now helping newly widowed people through their own grief. They do this in a variety of ways: one-on-one help, support groups, social activities, educational events and a bimonthly newsletter. WPO has an ongoing Grief Support Group that meets on the second and fourth Wednesday of each month, and also a six-week Bereavement Support Group that meets twice per year. In 2015, a grief support group concentrating on younger widowed persons was launched in response to a growing need for a group to serve widowed persons who were still working and had children at home.
Health and Safety Education in the Schools

All Children’s sponsors MORE Health, a nonprofit that provides high-energy, interactive health and safety education lessons each year to nearly 60,000 K-12 students in Pinellas County, the seventh largest school district in Florida. MORE Health lessons highlight bone health, dental health, nutrition and fitness, skin cancer prevention, firearm safety, heart health, pedestrian and bicycle safety, and head trauma. All Children’s instructors reach an additional 6,500 Pre-K and kindergarten students with basic health and safety messages, while hundreds of pre-teens and teens learn about the dangers of tobacco products and e-cigarettes. All Children's staff members share their expertise with 200 teachers, school nurses, and support services staff at districtwide trainings, and with thousands of students during the annual Great American Teach-In.

Improving Birth Outcomes

As the lead agency for the federally-funded Healthy Start initiative in Pinellas County, All Children’s aims to improve the health and well-being of more than 1,000 interconceptional, high-risk pregnant women, postpartum women, and their children and families in South St. Petersburg, an area with a high infant mortality rate for African American babies. Program staff works with participants to ensure first trimester prenatal care, access to health care, depression and intimate partner violence screenings, postpartum and annual visits, well baby visits, immunizations, safe sleep, and infant and child development. Healthy Start also addresses prevalent health and racial disparities affecting participants. Unique facets of the program include one-on-one support offered to men and fathers and the Raising Your MENtality men’s support group. Healthy Start also provides parenting, CPR and first aid, safe sleep, infant care, and health related classes and events for the general public.

Obesity Prevention and Intervention

All Children’s partners with community-based physicians, local YMCAs and afterschool programs to provide a variety of programs aimed at helping children and teens achieve and maintain a healthy body mass index while promoting fitness, greater awareness of eating behaviors, and healthy food choices. Programs include the First Steps Fit4AllKids, which emphasizes participation by as many family members as possible for youth 11 and under, and the school-based nutrition and culinary curriculum taught to more than 3,000 students in local middle schools. Through the support of Kohl’s Cooks for Kids, All Children’s provides family cooking classes and distributes 10,000 "Yum Yum, Let’s Make Some!” kid-friendly cookbooks annually.

Preventing Unintentional Injuries

The All Children’s Hospital-led Florida Suncoast Safe Kids Coalition serves 5 counties and is an affiliate of Safe Kids Worldwide, a global organization dedicated to preventing injuries in children, the No. 1 killer of children in the U.S. For 25 years, Suncoast Safe Kids has united health and safety experts, first responders, educators, local agencies, civic groups, businesses, and volunteers to raise awareness of child passenger safety, water safety, medication safety, safe driving and safety belt usage for teens, and home safety. A complementary program to Safe Kids is Safe Routes to School, a federally-funded program teaching bicycle and pedestrian safety. Through partnerships with local law enforcement, fire departments, school districts, and city officials, Safe Routes educators teach curriculum and conduct bike and pedestrian programming for more than 82,500 individuals at 200 schools in eight counties.
### Community Benefit Activities Summary

The chart below outlines the Johns Hopkins Health System’s Community Benefit Activities for Fiscal Year 2014 (IRS Form 990 Schedule H).

<table>
<thead>
<tr>
<th>Fiscal Year 2014 Community Benefit Activities</th>
<th>The Johns Hopkins Hospital</th>
<th>Johns Hopkins Bayview Medical Center</th>
<th>Howard County General Hospital</th>
<th>Suburban Hospital</th>
<th>Sibley Memorial Hospital</th>
<th>All Children’s Hospital</th>
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<tbody>
<tr>
<td>Charity Care at Cost</td>
<td>$36,253,651</td>
<td>$21,082,641</td>
<td>$5,935,877</td>
<td>$4,554,748</td>
<td>$3,019,687</td>
<td>$2,397,390</td>
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<td>Unreimbursed Medicaid</td>
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<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>$2,872,181</td>
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<td>Community Health Improvement Services and Community Benefit Operations</td>
<td>$28,039,804</td>
<td>$7,275,232</td>
<td>$11,876,127</td>
<td>$10,235,845</td>
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<td>Health Professions Education</td>
<td>$112,594,824</td>
<td>$24,294,846</td>
<td>$610,375</td>
<td>$4,013,658</td>
<td>$1,218,630</td>
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<td>Subsidized Health Services</td>
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<td>–</td>
<td>–</td>
<td>–</td>
<td>–</td>
<td>$5,516,538</td>
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<td>Research</td>
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<td>$200,574</td>
<td>$213,407</td>
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<td>$1,166,260</td>
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<td>Cash and In-Kind Contributions To Community Groups</td>
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<td>$1,709,319</td>
<td>$837,114</td>
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<td>Community Building Activities</td>
<td>$2,936,160</td>
<td>$287,992</td>
<td>$549,216</td>
<td>$1,132,325</td>
<td>$345,259</td>
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<td><strong>Net Community Benefit &amp; Building Expense</strong></td>
<td><strong>$183,954,237</strong></td>
<td><strong>$54,850,604</strong></td>
<td><strong>$20,022,116</strong></td>
<td><strong>$21,139,520</strong></td>
<td><strong>$14,683,941</strong></td>
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</table>

Note: Community benefits and charity care amounts are from the respective hospital’s FY14 IRS Schedule H (Form 990). FY15 financial information will be available in April, 2015. Please call 443-287-9914 with questions.

### Community Benefit Activities

The health system’s Community Benefit Activities include free or discounted medically necessary care for patients unable to pay the cost, community health improvement programs and health screenings, accredited training of doctors, nurses, and allied health professionals, hospital programs that are needed by the community and financially supported by the hospital, research, financial and in-kind contributions to community groups, and community building activities. In fiscal year 2014, the total amount spent on Community Benefit Activities including charity care at The Johns Hopkins Hospital, Johns Hopkins Bayview Medical Center, Howard County General Hospital, Suburban Hospital, Sibley Memorial Hospital, and All Children’s Hospital was $322.5 million. The total amount spent by community benefit category for the six hospitals in the system includes $73.2 million for charity care, $15.5 million for unreimbursed Medicaid, $60 million for community health improvement services and community benefit operations, $146 million for health professions education, $10.4 million for subsidized health services, $3.6 million for research, $8.4 million for cash and in-kind contributions to community groups, and $5.4 million for community building activities.

### Charity Care Policy

Each year, tens of thousands of patients receive free or reduced-cost care at The Johns Hopkins Hospital, Johns Hopkins Bayview Medical Center, Howard County General Hospital, Suburban Hospital, Sibley Memorial Hospital, and All Children’s Hospital. The hospitals provide this assistance to patients who are financially unable to pay health costs, as determined by established criteria.

For more information on Johns Hopkins’ community engagement programs, please visit www.hopkinsmedicine.org.
For more information about this report or the Community Benefit Activities of the Johns Hopkins Health System please contact:

**The Johns Hopkins Hospital**  
Government and Community Affairs  
443-287-9900

**Johns Hopkins Bayview Medical Center**  
Community Relations  
410-550-0289

**Howard County General Hospital**  
Community Education  
410-740-7601

**Suburban Hospital**  
Community Health and Wellness  
301-896-3572

**Sibley Memorial Hospital**  
Sibley Senior Association and Community Health  
202-364-7602

**All Children’s Hospital**  
Community Relations  
727-767-2328

Dayspring Programs assists homeless children and their families with supportive housing and head start programs.