## Ten Minute Wellbeing Tips for Managers



Powered by the Office of Wellbeing

Vision: For our employees to leave work at the end of the day healthier than when they arrived

Carolyn J. Cumpsty-Fowler, PhD, MPH, ACC Senior Director for Nursing Well-Being Johns Hopkins Health System



#### Theme: Becoming a Better Leader

#### **Episode 41: Providing and accepting support**

Leadership Support

Norms

**Shared Values** 



**Touch Points** 

Peer Support

Climate/Morale





# Perceived social support is essential to our well-being



- Improves ability to cope with stressful situations
- Alleviates the effects of emotional distress
- Promotes lifelong good mental health
- Enhances self-esteem
- Lowers cardiovascular risks, such as lowering blood pressure
- Promotes healthy lifestyle behaviors
- Encourages adherence to a treatment plan for a health condition



### Social support at work increases

- Resilience
- Self-Efficacy
- Engagement



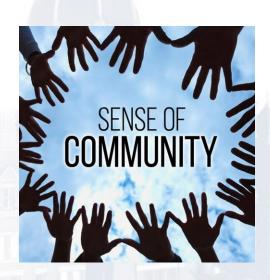
<sup>\*</sup> Research continues to explore and explain the relationship between these factors,



### Support and sense of community

(Sense of Community was introduced in Session 10)

"A feeling that members have of belonging, a feeling that members matter to one another and to the group, and a shared faith that members' needs will be met through their commitment to be together."



McMillan & Chavis (1986)



### Perceived support & social connection



We are hardwired to connect with others, it's what gives purpose and meaning to our lives, and without it there is suffering.

— Brené Brown —



# **Connecting through support**





#### Supporting empowerment & autonomy





Who supported you?

What support did you need?

How did they support you?





# **Getting the right support**







# The best support acknowledges strength, potential & choice



It never suggests that asking for or receiving support is about weakness - or not being enough.





#### **Gold standard**

Support people in the way
you would like to be
supported in this situation

#### **Platinum standard**

Support people in the way
they would like to be
supported in this situation



## Support as Partnership



- Support should start with a focus on the person, not the problem
- What do they hope, or need, or want to accomplish?
  - It's not only about supporting "doing"
  - We may hope for support with things that involve: our way of being, feeling, connecting, relating, changing, learning, deciding, accepting, saying no, resolving, solving, sustaining, or gaining perspective
- How would they like to be supported
  - Ask "what would support you …"?
  - "How could I be of support to you?"





### **Barriers to offering support**

- We are busy or distracted with our own work and challenges
- We're not fully present when we're with someone
- We don't notice that support is needed
- We are not sure how to support them
- We don't want to offer the wrong support (get it wrong)
- We assume other people will offer support if it's needed
- We don't want our offer to be misinterpreted or rejected
- We don't feel safe offering support (especially to more senior people)
- We want to protect the other person's privacy
- We think that if people really want support they'll ask for it



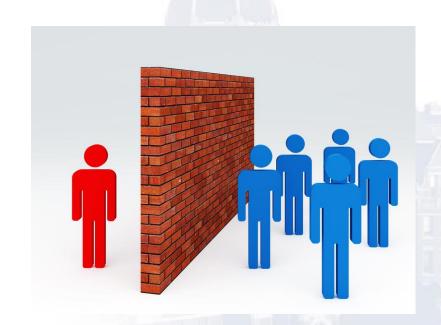
## Barriers to asking for support

#### Fear of:

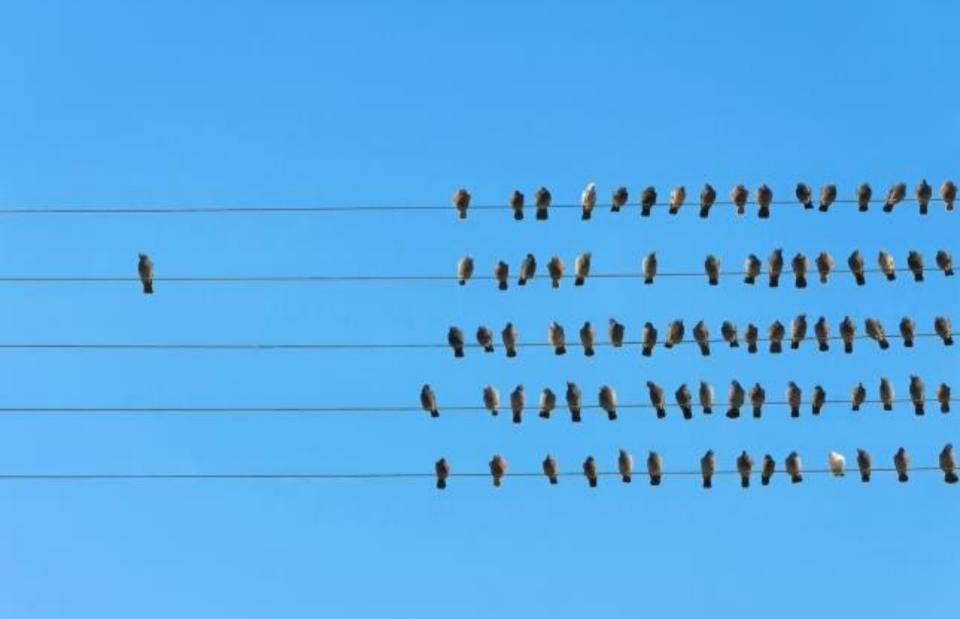
- being seen as weak or needy
- being seen as not [......] enough
- imposing on others
- Consequences

#### Not knowing:

- Who to ask
- How to ask
- What support resources are available
- What support you need
- That people may enjoy supporting you







# Theme: Becoming a Better Leader Episode 41: Providing and accepting support

#### Manager tip 43

Make asking for support safer by modeling this behavior.



When delegating work, or reviewing progress, ask "what would support your success"?





#### **Next week:**



#### **Developing a coaching mindset**





# Connect with Healthy at Hopkins and the Office of Wellbeing

#### **Healthy at Hopkins**

- Access the portal via my.jh.edu an click on the 'Healthy at Hopkins' tile
- 833-554-4554
- healthyathopkins@jhmi.edu

#### Office of Wellbeing

- https://www.hopkinsmedicine.org/joy-at-jhm/office-of-well-being
- OWB@jhmi.edu

#### Follow us on Twitter and Instagram



@HealthyHopkins



@HealthyatHopkins

#### Additional Wellbeing and Leadership Resources

- LinkedIn Learning
- Sure People



### **What Question Do You Have?**



