

# Domine

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## The Johns Hopkins Hospital Is #1 in Maryland, #4 in the Nation

*U.S. News & World Report* ranks top hospitals in 16 specialties.

EVERY YEAR AROUND this time, we share with you *U.S. News & World Report's* Best Hospitals list. This year, The Johns Hopkins Hospital once again ranked #1 in Maryland, and it ranked #4 nationally out of nearly 5,000 hospitals. Ten of our specialties are now among the top five, an improvement from last year. We want to take this opportunity to express our heartfelt appreciation to each one of you for your unwavering dedication and commitment to our patients and mission.

The Johns Hopkins Hospital was also rated high performing in many common hospital procedures that are now included as part of the Best Hospitals methodology. This is all due to the extraordinary work of our nurses, faculty members and staff members.

We offer our sincere congratulations to our esteemed colleagues at Mayo Clinic for ranking #1 this year. We are honored to be among all hospitals that made the list and, like us, continue to improve care for the people in our local communities and around the world.

Please join us in congratulating these departments for their well-deserved recognition shown at right.

We also want to congratulate our member hospitals and their staff members for their regional rankings. The Johns Hopkins Hospital ranked #1 in all specialties in Maryland and in Baltimore. Suburban Hospital ranked #11 in Maryland and #6 in the Washington, D.C., area. Johns Hopkins Bayview Medical Center ranked #13 in Maryland and #11 in Baltimore.

While we are proud to be positioned again among the best in the nation by *U.S. News*, we would be remiss if we did not mention the important effects of the ever-changing methodology used for the annual rankings. *U.S. News* revises its methods every year, adding new measures while adjusting how much each contributes to the overall score. This year, *U.S. News* made many significant changes, transforming the way the Best Hospitals Honor Roll is computed. Two of these changes had a significant impact on The Johns Hopkins Hospital. One was the way points are calculated and allocated for each specialty. The other was the inclusion of hip and knee replacements, which are mostly performed at Johns Hopkins Bayview Medical Center.

As some of you know, we are still working with *U.S. News* to support the use of data that are relevant to Maryland hospitals and to continue to improve the rigor with which data are evaluated.

What is most important is that our patients and the care they receive remain our top priorities. We look forward to our collective focus on continued improvements. You can learn more about the methodology on the Johns Hopkins Medicine intranet and on the *U.S. News* website.

It is thanks to you that Johns Hopkins' legacy of clinical excellence and patient- and family-centered care continues to flourish. The Johns Hopkins Hospital's record as a *U.S. News & World Report* Best Hospital over the past 27 years is unparalleled. It is our privilege to work with you—our exceptional nurses, physicians and staff members. You are some of the most gifted and compassionate caregivers imaginable. Thank you again for all that you do to improve the health of our patients, our communities and the world.



*Paul B. Rothman*

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Dean of the Medical Faculty  
CEO, Johns Hopkins Medicine

*Ronald R. Peterson*

Ronald R. Peterson  
President, Johns Hopkins Health System  
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### Specialty Rankings Improve Significantly

10 specialties now in the top 5

14 specialties now in the top 10

National ranking  
Maryland ranking

National ranking	Maryland ranking	Specialty
#1	#1	Rheumatology
#2	#1	Neurology & Neurosurgery
#3	#1	Ear, Nose & Throat
#3	#1	Gastroenterology & GI Surgery
#3	#1	Ophthalmology
#4	#1	Diabetes & Endocrinology
#4	#1	Geriatrics
#4	#1	Psychiatry
#4	#1	Urology
#5	#1	Nephrology
#7	#1	Gynecology
#9	#1	Cancer
#9	#1	Cardiology & Heart Surgery
#9	#1	Orthopedics
#13	#1	Pulmonology

To learn more about the 2016 specialty rankings, visit [hopkinsmedicine.org/usnews](http://hopkinsmedicine.org/usnews).

### Regional Rankings

Congratulations to all of our member hospitals and their staff members for their rankings in the region.

- The Johns Hopkins Hospital ranked #1 in all specialties in Maryland and in Baltimore.
- Suburban Hospital ranked #11 in Maryland and #6 in the Washington, D.C., area.
- Johns Hopkins Bayview Medical Center ranked #13 in Maryland and #11 in Baltimore.

# U.S. News Changes Best Hospitals Honor Roll Methodology

## U.S. News revises its Best Hospitals methodology every year, adding new measures while adjusting how much each contributes to the overall score. This year, the organization made many significant changes, most notably, transforming the way the Honor Roll is computed. They included a new Honor Roll ranking formula, added the rating of nine common care conditions and procedures in the calculations, and adjusted weights for specialty scores. The graphic on this page helps explain the complex changes that have occurred in 2016.

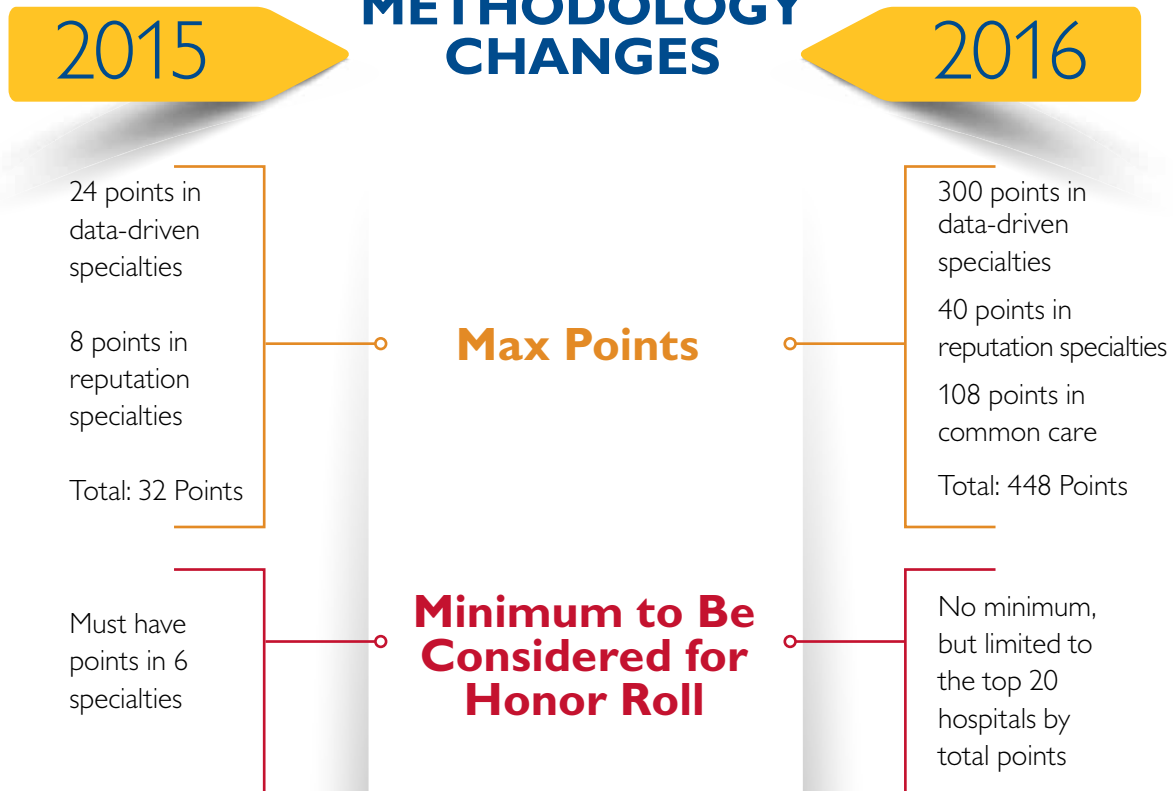
“The methodology that U.S. News uses for its rankings will continue to change, but Johns Hopkins’ commitment to delivering safe, quality patient care to every patient will not,” notes Peter Pronovost, director of the Armstrong Institute for Patient Safety and Quality and senior vice president for patient safety and quality for Johns Hopkins Medicine. “We will treat all patients who need our care, without regard to how their conditions might affect third-party rankings. We will continue to challenge ourselves and find ways to make Johns Hopkins even better.”

In an effort to create useful resources for consumers, quality experts from the Armstrong Institute are continuing to work closely with representatives from U.S. News and other public and private organizations to create better ratings that gauge the true quality of care provided by hospitals.

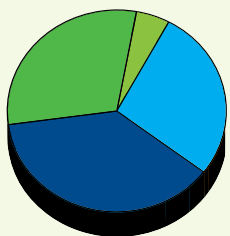
To determine a hospital’s overall ranking, U.S. News first figures the individual specialty rankings for the 12 data-driven specialties and the four reputation-only specialties, as well as the ratings for nine conditions and procedures. After these rankings and ratings are calculated, points are assigned to each. These points are then totaled and ranked highest to lowest, with the hospital receiving the most points awarded the #1 Honor Roll position.

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## BEST HOSPITALS HONOR ROLL METHODOLOGY CHANGES



### METHODOLOGY FOR RANKING DATA-DRIVEN SPECIALTIES



- Reputation/Physicians Survey: (27.5%)
- Survival Score: (Increased from 32.5% to 37.5%)
- Other Care-Related Indicators: (30%)
- Patient Safety: (Decreased from 10% to 5%)

**Reputation**—Determined by a survey sent to more than 100,000 board-certified specialists asking them to list up to five hospitals that provide the best care, by specialty, for patients who have the most challenging conditions or who need particularly difficult care.

**Survival Score**—Hospitals were scored from 1 to 10, with 10 indicating the highest survival rate and 1 indicating the lowest rate.

**Other Care-Related Indicators**—These include hospital volume, nurse staffing, technology and other resources that define the hospital environment.

**Patient Safety**—This score reflects how hard a hospital works to prevent six unwanted occurrences.

Top 10 hospitals: 2 points  
 Top 11–20 hospitals: 1 point

### 12 Data-Driven Specialties

- Cancer
- Cardiology & Heart Surgery
- Diabetes & Endocrinology
- Ear, Nose & Throat
- Gastroenterology & GI Surgery
- Geriatrics
- Gynecology
- Nephrology
- Neurology & Neurosurgery
- Orthopedics
- Pulmonology
- Urology

#1 hospital: 25 points  
 #2 hospital: 24 points, and so on  
 All ranked hospitals #21–#50: 5 points

### METHODOLOGY FOR RANKING REPUTATION-ONLY SPECIALTIES



This is the same survey sent for the reputation portion of data-driven specialties rankings.

Top 5 hospitals: 2 points  
 Top 6–10 hospitals: 1 point

### 4 Reputation-Only Specialties

- Ophthalmology
- Psychiatry
- Rehabilitation
- Rheumatology

#1 hospital: 10 points, #2 hospital: 9 points, and so on  
 All ranked hospitals below #10: 1 point

### U.S. NEWS TO RE-EVALUATE HEALTH SYSTEM SCORING OF COMMON CARE CONDITIONS

The Johns Hopkins Hospital was rated by U.S. News to be “high performing” in seven of nine common care areas, except for hip and knee replacement. These procedures are mostly performed at Johns Hopkins Bayview Medical Center at a much lower cost and similar quality compared with The Johns Hopkins Hospital. U.S. News recognized the need to reconsider how it evaluates health systems that approach care and cost savings in this manner, and it recently noted it would review options for next year’s list.

To learn more, go to [health.usnews.com/best-hospitals/rankings](http://health.usnews.com/best-hospitals/rankings).

There were only 5 common care conditions ranked in 2015, and they were not included in the Honor Roll calculation.

### Common Care Conditions

- Chronic Obstructive Pulmonary Disease
- Congestive Heart Failure
- Heart Bypass Surgery
- Hip Replacement
- Knee Replacement
- Abdominal Aortic Aneurysm Repair\*
- Aortic Valve Surgery\*
- Colon Cancer Surgery\*
- Lung Cancer Surgery\*

There are now 9 common care conditions, and 12 points are awarded per condition that achieves a rating of “high performing.”  
 \*Notes conditions added in 2016