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Initiation of a Comprehensive Carotid Endarterectomy Care Pathway is Associated with Lower ICU Admission Rates and a Significant Reduction in Hospital Charges

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I hope that this presentation will make you feel more confident with...

- *Utilizing* the evidence in the literature and in your work setting to guide the creation of a standardized care pathway.
- *Applying* core concepts to clinical patient groups that may benefit from a standardized care pathway.
- *Contrasting* patient characteristics with system structures to formulate a plan to make system change.

Nurses thinking like a detective:



Who? What? When? Where? Why? Set the scene.

What happens/ed from start to finish? Look at the problem from all views. Find out as much information as possible. Look at all subjective and objective data.

Carotid Endarterectomy

What is it? Who needs this surgery?

During a CEA, a vertical skin incision is made along the sternocleidomastoid border, down to the carotid sheath, which is opened longitudinally to expose the carotid arteries. The plaque is then removed, and the artery is closed using either sutures or a patch.

Anesthesia: General anesthesia

Pre Procedure: Carotid duplex ultrasound, CTA, MRA, or cerebral angiography for diagnosis

Post Procedure: No imaging required

Medications: Starting aspirin is recommended pre-procedure, and continued indefinitely afterwards.





Intra-Operative & Post-Operative Care

What can happen in the OR? What are recovery concerns?

- Intra-Op:
 - BP fluctuations: Multifactorial
 - Prior history of HTN
 - Carotid manipulation
 - Pain-induced sympathetic nervous system stimulation
 - Anesthesia induction
 - Treatment:
 - Hypotension (hypovolemia): Cautious volume expansion with isotonic crystalloid, colloid, or blood
 - **Hypotension (normovolemia):** IV phenylephrine, norepinephrine
 - Hypertension: IV labetalol, nitroglycerine

• Post-Op:

- Most Common Complications:
 - Cranial nerve injury
 - Neck hematoma or bleeding
 - Hypotension
 - Hypertension
 - Cerebral hyperperfusion syndrome:
 - 0.4%-7.7% incidence
 - Stroke: 2.3%
 - Infection: <1%
 - Anesthesia-related complications
- Majority of complications arise within the first <u>8 hours</u> of recovery.

Society for Vascular Nursing – Carotid endarterectomy (CEA) updated nursing clinical practice guideline (June 2017)

Nursing Considerations

What are care expectations? Things to look for?

Neuro Assessments

- Neuro checks will be done q 1 hour with VS X 2, q 2 hr. X 2, and then q 4 hr.
- **During Neuro checks assess** for mental orientation and level of consciousness.
- Assess Cranial Nerves:
 - **Hypoglossal-** Midline tongue, swallow
 - Facial- Smile and puff cheeks
 - Vagus- Ability to speak
 - **Spinal Accessory-** Raise arms and sustain for 3 seconds
- Assess pupillary reaction during neuro checks.
- **Assess** all four extremities for equal strength, movement, and sensation.

Physical Assessments:

- Airway is intact
- Neck for edema, hematoma, tracheal deviation
- Respiratory distress (stridor)
- Drooling and/or problems swallowing.
- Assess heart & breath sounds.
- Incision Approximation of edges, bleeding, drainage, or redness

Assess Vital Signs: Due to manipulation of baroreceptors close to the carotid artery, BP control is very important and must be within normal parameters.

Evaluate heart rhythm for any arrhythmias.

American Association of Neuroscience Nurses (AANA) – Nursing care of the carotid endarterectomy (CEA)/stent patient (date unknown)



Evidence

"Don't reinvent the wheel"

 \leftrightarrow \rightarrow C â 25 welch.jhmi.edu 👝 Documents - OneDr.... 💪 Google 🗈 Hopkins Links 🗅 Imported From IE 👽 Johns Hopkins Instit... 👽 IT@Hopkins - Clinic... 🚦 Johns Hopkins Nurs... M Gmail 💶 YouTube 🚱 Maps 🚱 Translate JOHNS HOPKINS Welch Medical Library LOCATIONS AND HOURS CONTACT US LOGIN UNIVERSITY & MEDICINE Home SEARCH SCOPUS Articles Access SCOPUS Directly Get Help Journals Services Article title, Abstract, Keywords \$ Featured Databases About Q Search Scopus for. Library and **Research Guides** Books, Journals and Media Welch Classes Key Resources Services Manipulating and Joining Data in Find Your Informationist **Clinical Tools** R with dplyr Clinical Key Lexicomp Apr 11, 2024, 1:00pm-2:30pm Clinical Key for UpToDate Informationists by name or depa... . Nursing Interactive Data Visualization in R DynaMedex with Shiny Reserves Apr 16, 2024, 1:00pm-4:00pm Literature Databases For Students For Instructors: PubMed Embase PubMed: Getting Started at **CINAHL Plus PsycINFO** MY SUBMIT Johns Hopkins Online Web of Science RESERVES **RESERVES** Cochrane Apr 17, 2024, 12:00pm-1:00pm **Research Tools** All About Sharing Data on the Interlibrary Loan Johns Hopkins Research Data Citation JH ORCID Registry Management Repository JH Research Expert **REQUEST AN ITEM >** Covidence Profiles Apr 18, 2024, 12:00pm-1:00pm

Dimensions

Research Guides

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SHINE Conference

Evidence

What does the literature say? Here are some highlights...

- Not much evidence in the literature.
- Strength of the evidence: Majority of articles were nonexperimental and quality improvement.
- There was evidence that care pathways lead to better outcomes, better patient satisfaction, & shorter LOS

PAGE 90 JOURNAL OF VASCULAR NURSING JUNE 2017 www.jvascnurs.net Clinical Practice Guideline

Society for Vascular Nursing—Carotid endarterectomy (CEA) updated nursing clinical practice guideline

Kathleen Rich, PhD, RN, CCNS, CCRN-CSC, CNN, Diane Treat-Jacobson, PhD, RN, FAHA, FSVM, FAAN, Theresa DeVeaux, MSN, RN, ANCP, CV, CCRN, Karen Fitzgerald, MSN, RN, NP, CVN, Laura Kirk, PhD, RN, Lily Thomson, RN, BN, CPN(C), RNFA, Anne Foley, MSN, RN, AGACNP, CDE, Debbie Hill, RN, and For the Society for Vascular Nursing Practice and Research Committee *This guideline was endorsed by the Executive Committee of the Society for Vascular Surgery*. CrossMarl

Evidence

Nursing Guideline (2017)

4. POSTOPERATIVE CARE

After 4.1. Assessments

ferred to a on the inst a specializ stepdown same units after the p the specified intervals thereafter according to the patient is transferr PACU scoring system Maintain the SBP >90 avoid postprocedure c hematoma formation, depth, effort, and syn present, maintain syst policy. Pain and sedat using a standardized s options include the R Motor Activity, Sedation-Agitation, or the Ramsey.¹¹⁸ Pain is typically self-reported using a numeric or Faces scale.¹¹⁹ There is a lack of evidence

or Faces scale.¹¹⁹ There is a lack regarding the frequency in obtaining V 1. Obtain VSs (BP, apic mediate postprocedure period. A singl level of consciousness controlled trial of 189 patients compar mental protocol (VS every 1 hour for every 4 hours for 24 hours) to standard every 1 hour for 4 hours then every 24 hours) for postoperative patient mon were no significant differences observe two groups at 4 or 24 hours.¹²⁰ The au syndrome.^{52,117} Respi mend that clinician judgment should be toring VS frequency. The American PeriAnesthesia Nurses (ASPAN) advise quency should be determined by each cility and pain should be assessed free

The ASPAN website reports that expert opinion states VS should be taken every 5-15 minutes during the initial stabilization and more frequently if clinically indicated.116

2. Perform a neurological assessment on unit arrival and at scheduled time intervals throughout the remaining hospital stay to monitor for the development of stroke. There is a lack of evidence-based research specific to the timing of neurological assessments after a CEA. A frequency option can be modified from the guidelines published in the American Heart Association nursing and interdisciplinary care of the acute ischemic stroke patient.¹¹⁷ In those stroke patients receiving thrombolytic therapy, the recommendation for neurological assessments includes q15 minutes for the first 2 hours then progress to q1h for 16 hours. Further progression can be according to the institutional protocol (typically every 4 hours until discharge). Minimally include orientation, the Glasgow Coma Scale, pupil reaction to light, level of consciousness as described above, and motor response. Other available stroke scales include the Hunt and Hess Scale, NIHSS, and Canadian Neurological Scale.¹²¹ The choice of stroke scale is dependent on the institution. Compare results with the preoperative assessments. Notify the physician of any decrease in these postoperative findings. This comparison allows for exposure of surgery-related neurologic sequelae.

What Are We Doing at JHH?

What is current practice? Does it align with the Guidelines?

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Current Patient Flow Units

- Vascular Surgery:
 - Patient is inpatient or outpatient \rightarrow OR for CEA \rightarrow Recovers in SICU \rightarrow d/c to home
 - Rationale: Frequent neuro checks & frequent VS
 - Mostly involves <u>SICU nursing staff</u>, with overflow going to WICU, CVSICU
- Neurosurgery:
 - Patient is inpatient or outpatient \rightarrow OR for CEA \rightarrow Recovers in NCCU \rightarrow d/c to home
 - Rationale: Frequent neuro checks & frequent VS
 - Mostly involves <u>NCCU nursing staff</u>

Proposed Patient Flow Units

- ICU Track
 - SICU (overflow in WICU, CVSICU)
 - NCCU
- IMC Track #1
 - PACU
 - CVPCU
 - Zayed 11W
 - Neuro IMC

- IMC Track #2
- ICU
- CVPCU
- Zayed 11W
- Neuro IMC

What Are We Doing at JHH?

Same procedure, different standards





What Do Our Policies Say?

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Do our current policies and unit criteria meet the needs of the patient?

Appendix B: Vasoactive Infusions, IMC and Telemetry

- More than 2 upward titrations in a 24-hour period warrants evaluation for a higher level of care (exclusions: nitroglycerin and nicardipine, see below for more information)
- During medical emergencies (activation of code team or rapid response team), patients in non-designated areas may be initiated on vasoactive infusions if planning to transfer to an appropriate designated area in the immediate future.

For preparation and concentration information see PAT031 Standard Concentrations for Intravenous (IV) Infusions See DOM IV infusion Fast Facts

Vasoactive IV Infusion	Starting dose, suggested	RN Titration Guidelines	Vasoactive IV Infusion	Starting dose, suggested	RN Titration Guidelines	Max dose	Com	nments
Diltiazem (Cardizem)	5 mg/hr	RN may not titrate	Labetalol (Trandate)	0.25-0.5 mg/ min	RN may not titrate	6 mg/min	•	Cardiac monitoring required IMC only
Dobutamine (Dobutrex)	1-5 mcg/kg/ min	RN may not titrate	Milrinone (Primacor)	0.125 mcg/kg/ min	RN may not titrate	0.5 mcg/kg/ min	•	Cardiac monitoring required Medicine telemetry, 11W (IMC), CTU (IMC): May initiate with max allowable rate of 0.25 mcg/kg/min.
Dopamine (Intropin)	1-5 mcg/kg/ min	RN may not titrate					•	May accept higher rates if patients have been stable for 48 hours at a higher level of care. PCCU (IMC and telemetry), MPCU and CVPCU (IMC and telemetry): May initiate with max allowable rate of 0.5 mcg/kg/min. Exemptions: may not be used on BRU or NIMC
			Nicardipine (Cardene)	2.5 mg/hr	RN may not titrate	15 mg/hr	:	IMC only If BP goal is not met within 4 hours of initiation, an evaluation for a higher level of care is warranted.
Esmolol (Brevibloc)	50 mcg/kg/ min	RN may not titrate	Nitroglycerin (Tridil)	5-10 mcg/min	RN may increase by 5-20 mcg/min every 3 minutes until chest pain free or to achieve MAP goal. May decrease by 5-20 mcg/min every 5 minutes until MAP	400 mcg/min	•	No titration limitations EXCEPT if ischemic symptoms are not relieved within 30 minutes then ICU evaluation warranted For BP control, if parameter identified by provider is
Isoproterenol (Isuprel)	0.02 mcg/kg/ min	RN may not titrate			goal is reached.		•	not met within one hour, consider ICU/IMC evaluation CTU-IMC: Infusion allowed, but RN may not titrate Exemptions: not allowed in NIMC or BRU

Stakeholders

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- Physicians
 - Vascular surgeons
 - Neurosurgeons
- Dept & JHH Leadership
 - DON
 - Stroke Team
 - Nurse managers/CNSs/Educators from
 - Zayed 5 PACU (Vascular surgery)
 - ICUs: SICU, WICU, CVSICU, NCCU
 - IMCs: CVPCU, Zayed 11W, NIMC

That's a lot of people! Is there anyone else that I'm forgetting?

How am I going to convince them all?

Propose the change, then elicit feedback to improve the proposal!





Sell it to the stakeholders

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<u>Situation:</u> Carotid artery endarterectomy (CEA) is the most frequently performed surgical procedure to prevent to occurrence of stroke. However, there is little evidence in regards to post-operative nursing care best practices. Studies have shown that there are no changes in outcomes with q4hr monitoring as opposed to q1hr monitoring, and that the majority of patients can be discharged to home the next day. There is evidence that resource utilization can be improved with training intermediate care nurses (IMC) to care for this population, reducing costs, and opening more critical care beds, especially during the COVID-19 pandemic.

Objective / Goal: Train IMC nurses from Zayed 10W, 11W, 12W to care for CEA patients at the IMC level by CY2021

Metric: ≥50% of post-operative CEA cases will be placed in an IMC bed by CY2020.

<u>Core Team</u>: Dr. Bruce Perler, Dr. Caitlin Hicks, Holly Grunebach, Tim Madeira, Sharon Owens, Liz Lins, Heather Sauerwald, Dauryne Shaffer, Brenda Johnson, Lisa Klein, Betsy Zink, Kathy DeCarlo

Objectives:

- 1. Discuss proposal with Vascular Surgery and Neuro Surgery faculty and nursing leadership to harmonize post-operative care.
 - a. Discuss with the Comprehensive Stroke group to assess for stroke certification compliance metrics.
- 2. EPIC for re-formatting carotid endarterectomy order set and "neuro interventions" flowsheet.
- 3. Devise nursing education plan for IMC units discussing post-op care considerations and patient placement.
- 4. Devise nursing education plan for PACU.

Metrics to Consider:

- Number of total CEA cases
- The number of ICU beds utilized before and after the change in patient placement
- OR holds
- PACU holds
- Post-operative complications (stroke, MI, mortality)
- Readmissions to the ICU
- 30-day readmission to the hospital

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Keep it objective. Use the evidence. The beginnings of a Care Pathway.

Current Standard of Care	Proposed Standard of Care	Rationale with Evidence
Vital signs with neuro checks: PACU or SICU q15min x 4 q30minX 2 q1hr x 12 q2hr x6 (for 14 hours) 	Vital Signs with neuro checks: Minimum Standard • q15min x4 (PACU or ICU) • q30 min x2 (PACU or ICU) • q1hr x2 (PACU or ICU) • q2h x4 (IMC)	There is a lack of evidence-based research specific to the timing of neurological assessments after a CEA (Society for Vascular Nursing, June 2017). A single randomized control trial of 189
Intake & Output: q1-2hrs Drain Assessment: q4hrs	• q4h until discharge (IMC) PACU: Vital signs with neuro checks (4hrs):	patients compared an experimental protocol (VS every 1 hour for 2 hours then every 4 hours for 24 hours) to standard practice (VS
Documentation: • Expanded neurological assessment o q15min x4 o q30min x2 o q1hr for 12 hours	 q15min x 4 q30min x 2 q1hr x 2 Use PACU decision tree to place in an IMC or 	every 1 hour for 4 hours then every 4 hours for 24 hours) for postoperative monitoring. There were no significant differences observed between the 2 groups (Fernandez & Griffiths, 2005).
o q2hr	ICU bed (Interdisciplinary Clinical Practice Manual, 2019) Option 1: Intermediate Level of Care (IMC)	A study from Maine Medical Center showed that 402 (86%) of the 467 cases performed in 1 year were able to go to a non-surgical telemetry bod after a 4 hour stay in PACU
	 Vital signs & neuro checks: Q2hrs x 4 then go to q4hrs until d/c Intake & output q4hrs Drain assessment q4hrs 	This equated to a savings of \$1025/night, per patient (or ~ \$412,050 that year). 92% were able to discharge home by POD 1 and 98% by POD 2 (Knutson, et al., 2013).
	 Documentation expectation: Expanded neurological assessment Q2hrs x 4 then go to q4hrs until d/c 	An Australian study published in 2016 showed that creating a CEA recovery protocol, which included a 4-hour PACU recovery, diverted 91% of CEA patients from the ICU. Post-operative management

Creation of Decision Support Diagram





Patient-Centered, Simplified Neuro Assessments



Neuro assessments: Current Situation with Proposed IMC Admissions (all units harmonized to NCCU/NIMC standards)

NCCU	initial check (GCS) w/in 30 min	q1h x8	q2h thereafter	
sicu/cvsicu/wicu	initial check (GCS) w/in 30 min	q1h x8	q2h thereafter	
PACU →CVPCU/11W	initial check (GCS) w/in 30 min	Q1h x4	q2h x4	Then q4h
17100 7 017 00,1217	PACU	PACU	CVPCU/11W	CVPCU/11W
	initial check (GCS) w/in 30 min	Q1h x4	q2h x4	Then q4h
	PACU	PACU	NIMC/BRU	NIMC/BRU

Patient-Centered, Simplified Vital Signs





Vital signs: Current Situation with Proposed IMC Admissions (all units harmonized)

NCCU	q15min x4	q30" x2	q1h x6	q2h thereafter		
sicu/cvsicu/wicu	q15min x4	q30″ x2	q1h x6	q2h thereafter		
	q15min x4	q30″ x2	q1h x2	q2h x4	Then q4h	
PACU →CVPCU/11W	PACU	PACU	PACU	CVPCU/11W	CVPCU/11W	
	q15min x4	q30″ x2	q1h x2	q2h x4	Then q4h	
PACU → NIMC/BRU	PACU	PACU	PACU	NIMC/BRU	NIMC/BRU	

Planning

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What will nursing need to do to make this work?

- Creation of goals
 - What are the goals of the Joint Commission? Goals of the Stroke team? Goals of the nursing staff? Goals of the medical team?
- Creation of a timeline
 - What are milestones for the project? How long will things take?
- Engage new units, get them excited
 - Speak with leadership, elicit feedback from the bedside
- Get to the Roots: Harmonize EMR order-set
 - What are current units using for orders? Who is impacted? How can we streamline?

Planning

What will nursing need to do to make this work?

- Admission criteria, policies, patient education
 - Any revisions or updating needed? How can we get Vascular Surgery & Neurosurgery to align?
 - Creation of a standardized patient care plan & discharge education plan
 - Updating the EMR flowsheet to encompass "PACU/IMC" and programming the "Work List" reminders appropriately
- Harmonize Education
 - How am I going to educate so many people? What do I need to teach them?
 - MyLearning creation
 - Instructional videos
 - Skills Days/Annual Reviews
 - In-services
 - 1:1 education/feedback
- Assessment & Reassessment
 - What metrics should we follow, pre & post implementation?
 - Morbidity, mortality, LOS, documentation audits, HERO events, etc.

- Medications
 - Antiplatelets (Post-Op)

clopidogrel (PLAVIX) tablet - Loading Dose 300 mg, Oral, Once, Post-op (floor orders)

clopidogrel (PLAVIX) tablet 75 mg, Oral, Daily, Starting 4/14/24, Post-op (floor orders)

aspirin EC tablet

81 mg, Oral, Daily, Post-op (floor orders)

aspirin EC tablet

325 mg, Oral, Daily, Post-op (floor orders)

Dextran (Post-Op)

dextran 40 10% infusion

20 mL/hr, Intravenous, Continuous, for 24 hours, Post-op (floor orders)

Blood Pressure (Post-Op)

Iabetalol (NORMODYNE) 5 mg/mL injection 10 mg

Case Request/ADT

Case Request/ADT

Code Status

- Continuing care
- Provider Care Team, Update

JHH-BMC Adult Surgery Care

Please make sure you select the appropri

Patient Returning to Same Unit

O Patient going to a different unit

TCAR Post-op Admission

Routine, Once, today at 1430, For Are they the primary team? Yes First Call: STEWART, EMILY A Post-op (floor orders), Sign and H

Imple Standard

Vital Signs-

O Vital Signs - ICU

- Vital Signs IMC
- Notify Authorized Prescriber/Ho
- Notify Prescriber/House Officer Routine, Until discontinued, Starting t Temperature greater than (C): 38.4 Systolic BP less than (mmHg): 90 Systolic BP greater than (mmHg): 160 Diastolic BP less than (mmHq): 60 Diastolic BP greater than (mmHg): 90 Heart rate less than (bpm): 60 Heart rate greater than (bpm): 110 Respiratory rate less than (rpm): 10 Respiratory rate greater than (rpm): 2 SaO2 less than (%): 93 Urine Output < (mL): 240 in (hrs): 8 Perform bladder scan and NHO with Blood Glucose less than (mg/dL): 61

10 mg, Intravenous, Every 10 min PRN, High Blood Pressure with HR >/= 60., Starting today at 1429, For 6 doses First Line if HR >/= 60. Administer only if SBP > *** or DBP > *** after 3 consecutive blood pressure readings, 1 minute apart. NHO if SBP or DBP is not controlled after 6 doses. Hold for HR < 60 bpm.

- IV Push Policy. Refer to MDUP017. Level of care: Monitored, Procedure and Emergent Use
- Aax IV push dose: 80 mg
 - Preparation: Dilution not required.

Administration rate: Do not exceed 10 mg/min.

Monitoring/comments: Monitor HR and BP every 15 minutes x 2 for initial dose.

If patient has tolerated initial dose, subsequent administrations of the same doses only need BP monitored prior to administration. Post-op (floor orders), Sign and Hold

hydrALAZINE (APRESOLINE) 20 mg/mL injection 5 mg

5 mg, Intravenous, Every 30 min PRN, High Blood Pressure with HR <60., Starting today at 1429, For 4 doses First Line if HR </= 59. Administer only if SBP *** or DBP *** after 3 consecutive blood pressure readings, 1 minute apart. NHO if SBP or DBP is not controlled after 4 doses. IV Push Policy. Refer to MDUP017.

Level of care: Monitored, Procedure and Emergent Use

Max IV push dose: 40 mg

Preparation: Do not dilute

Administration rate: Do not exceed 20 mg/minute

Monitoring/comments: Monitor HR and BP at 30 minutes for 1 hour following initial dose and with each dose increase (due to delayed peak effect). May have significant drop in BP following first dose. If patient has tolerated initial dose, subsequent administrations of the same doses only need BP monitored 30 minutes post-dose. For hypertensive emergency in pregnancy or postpartum patients, refer to algorithm in (OBGYN002) Emergent Anti-hypertensive Drugs (IV and Oral), Management in the

Obstetric Patient.

Post-op (floor orders), Sign and Hold

Orders

 General

Staff Education

"Say it 6 different times, 6 different ways"

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Staff Education

Educating nurses using technology

Conference

Carotid Surgery/Stent EPIC Documentation

Staff Education

Standardized Education Using "MyLearning"

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Harmonized Care Plan

Standardizing to Improve Patient Care

Care Plan

Overview Manage Plan & Document Progress Summary and Note

😥 Manage Plan & Document Progress

Add Care Plan Last docur -Eack Care plan: JHM POST-CEA/CAS/TCAR CARE PLAN Manag Plan Collapse all by default Collapse All Expand All Adult - 70 Select Items Post-CEA/CAS/TCAR - 70 >> Potential for bleeding or infection (i) ~ 🗆 Maintain skin integrity and monitor for infection (1) - 20 >> Potential neurological changes or cranial nerve injury (1) ~ Assessment and rapid identification of neurological changes (i) Post w. **- %** ✤ Blood pressure instability () ~ | | Establish/maintain blood pressure stability (i) Adult - 70

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Harmonized Discharge Education

Making sure our patients all receive the same education

The Results

Did it work?

Study Population

Methods

- Retrospective review
- Patients who underwent a CEA for carotid artery stenosis at JHH between November 2019 and November 2022.
 - Pre: November 2019-April 2021
 - Post: *May 2021 November 2022*
- For patients who underwent multiple carotid procedures, only the first carotid endarterectomy was included.
- Did not include <u>carotid artery stenting</u> or <u>trans-carotid artery</u> <u>revascularization (TCAR)</u> were not included in the analysis.
- Study approval was obtained from the Johns Hopkins Medicine Institutional Review Board.

- In total, 149 patients (70.2±10.9 years old, 60.4% male, 75.7% non-Hispanic white) underwent a CEA during the study period.
- Of these, 83 (55.7%) were treated during the pre-initiative period and 66 (44.3%) were treated during the post-initiative period.
- Overall, patient characteristics were relatively similar between the two groups, with one exception:
 - there were significantly fewer patients requiring urgent/emergent procedures in the post-initiative period compared to the pre-initiative period (30.0% vs. 11.0%; P<0.001).

Data

The Results

- There was a <u>significant reduction</u> in ICU admissions (46.2% vs. 90.4%; P<0.001).
- The median total hospital charges per patient per day were \$13,364 (IQR \$11,506-\$14,673) in the post-initiative group compared to \$14,037 (IQR \$12,218-\$16,038) in the pre-initiative group (P=0.03).
- *Difference*: **-\$1,631** per patient day, equivalent to total savings of **\$102,753** in post-initiative period.
- There were <u>no significant changes</u> in the frequency of in-hospital stroke, death, or hospital length of stay between groups (all, P>0.05).

Outcome	Pre-Initiative (N=83)	Post-Initiative (N=66)	P-value
Postoperative Level of Care			<0.001
Intermediate Care	30 (46.2)	75 (90.4)	
Intensive Care Unit	35 (53.9)	8 (9.6)	
In-hospital Stroke	3 (3.6)	0 (0.0)	0.12
In-hospital Death	0 (0.0)	0 (0.0)	—
Median Length of Stay (IQR)	1 (1,1)	1 (1,1)	0.43
Median Total Hospital Charges Per Patient Per Day (USD, IQR)	14,037.94 (12,218.34, 16,038.68)	13,364.67 (11,506.14, 14,673.06)	0.03

- A single institution study, which may limit the generalizability of the study results.
- Limited our analysis to patients undergoing CEA only, because we had a preexisting care paradigm to admit carotid stenting patients & TCAR patients to the IMC unit.
- We have subsequently expanded our standardized care paradigm to include patients who undergo carotid artery stenting & TCAR, so we are unclear how it has impacted these populations.
- Finally, the number of postoperative adverse events (stroke, death) was very low, which limited our ability to perform risk-adjusted comparisons of these outcomes between groups.

Next Steps

How can we improve?

- Improve documentation
 - PACU \rightarrow IMC documentation using the "Neuro Intervention" flowsheet
 - Care Plans
 - Discharge teaching
 - Making sure orders are appropriate
- Track IMC \rightarrow ICU downgrades and ICU \rightarrow IMC upgrades better
- Staff training (provider & nursing), continuing education, float staff
- Continue PDSA cycles assess and reassess
 - Can we fast track these patients even more?
 - Can we simplify vital signs/neuro assessments further?

Conclusions

The big picture

- By using the evidence, we were able to:
 - Create a standardized, comprehensive care pathway
 - Decreased ICU admission rates, opening beds for other patients
 - Reduced hospital charges without compromising patient outcomes

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No EBP project is done successfully by yourself

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- Faculty of Division of Neurosurgery

Questions?